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INNOVATIVE MANAGEMENT

1. CRAFT Program

Established a private contractor mobile design and construction team to implement the CRAFT installation program for [ ]

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2. Contract Resource Vehicle

Established a fifteen man supplemental private contractor resource vehicle to accomplish the following:

- a. Implement Headquarter Building speedwire terminal and word processor systems installation program.
- b. Implement <sup>METROPOLITAN Washington Area</sup> MWA External Buildings Speedwire Terminal and Word Processor Systems Installation Program.
- c. Implement quick reactive and preactive response to HVAC and power requirements in Headquarter and MWA facilities.
- d. Implement design for [ ] and resulting backfill space in Headquarters and external buildings.
- e. Provide quick reaction technical and engineering support to [ ] foreign field engineering projects.
- f. Established special contract arrangement with [ ] to hire prospective Agency staff employees, who are presently undergoing Agency employment processing, until they are hired by the Agency.

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3. First of Kind

Arranged and successfully achieved sending the first student trainee (Coop. Student) in the history of the Agency on an overseas TDY.

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DIVISION ACCOMPLISHMENTS

1. Coordinated with and influenced GSA to:

- 25X1 a. To have Agency design and construct CRAFT installations in all [REDACTED]
- b. To have Agency design and construct Secure Voice Telephone System, CER and Wang Center in 2430 E Street Buildings.
- [REDACTED]

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2. Started and completed construction of [REDACTED].

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3. Started and completed construction of [REDACTED].

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25X1 4. Directly leased [REDACTED] new parcels of Agency domestic field office space throughout the country.

25X1 5. Leased [REDACTED] prepared design drawings, started construction and anticipate November to December 1983 construction completion.

6. Establishment of proprietary action transferred by D/L to another Division.

25X1 7. Prepared staff studies to support rationale and justifications to lease [REDACTED] and supplementary options.

8. Continued construction of six story addition to [REDACTED] resolved major structural problems, revised construction completion from 1/84 through 10/84 to 3/84 through 10/84. Structure and outer envelope essentially complete.

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9. Completed construction of [REDACTED] Beneficial occupancy date 9/83 to 11/83.

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10. Provided extensive project engineering support to ☐,  
☐ as follows:

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11. Completed designs of building wide Secure Voice Telephone Systems in Chamber of Commerce Building and 2430 E Street and awarded installation/construction contracts.

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12.  25X1
13. Jointly with LSD, influenced GSA to complete facilities upgrading designs, to conduct competitive bidding, and to award contracts for construction modifications to 2430 E Street Buildings.
14. Undertook increased levels of direct Agency design and construction contracting as follows:
  - a. Construction of Backfill Space in  25X1
  - b. Completed Laserite construction modifications.
  - c. Completed vertical access between GC03 and ID16 computer rooms.
  - d. Completed Project 4C. 25X1
  - e.  25X1
  - f.
  - g.
  - h. Completed design and awarded construction contract for C of C and 2430 E Street Secure Voice Telephone Systems.
  - i. A&E Support for  Presently nearing the award of \$400,000 of A&E design services contract for projected  recapitali-25X1 zation program.
15. Intensified RECD efforts to achieve greater effectiveness with O/C, O/S, area Divisions,  State, INR, and FBO as follows:
  - a. Influenced FBO to establish a supplemental stable of additional A&E firms to serve  25X1
  - b. Presently negotiating award of \$400,000 in Agency A&E design services for  recapitalization program. 25X1
  - c.

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16. Provided increased levels of ~~preactive~~ and reactive TDY engineering support to the [ ] and foreign field bases, stations, and offices in the sum total of 882 man days during this period.
17. Implemented the FY-1983 3,000,000 Utilities Reliability Capital Improvements Program at Headquarters Building as follows:
- a. Transferred \$3,000,000 to GSA for design and construction of the following projects:
    - 1) Transformer Vault "E" - design completed.
    - 2) Chilled water riser project - initiated design.
    - 3) New emergency electrical power feeders - initiated design.
    - 4) Isolation valves replacement - initiated design.
    - 5) P&PD Vacuum Pump Project - initiated design.
    - 6) New Cooling Tower - construction completed.
    - 7) Miscellaneous systems modifications and equipment replacements - on-going.
18. Northside Utilities Distribution Project:
- Started construction, then stopped construction to allow redesign of project to relocate and enlarge the system to also accommodate the proposed new Headquarters Building and to move it out from the foot print of the new building. Redesign is approximately 70% complete and construction will soon occur to meet March 1984 target completion date.
19. Project Safe Phase II - Design completed, construction started and is in process, and project completion is expected on October 24, 1984. Also, purchased and received Safe Phase II Uninterruptable Power System.
20. Modified Headquarters Support System in support of O/C Data Distribution Systems (Speedwire) as follows:
- a. Established an 8 man contractor resource team.
  - b. Provided a 3 man HVAC balancing crew.
  - c. Provided two - 2 man design, survey, and installation teams for terminal, word processor, and secure telephone requirements.

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- d. Provided drafting support for above.
  - e. Provided power and HVAC upgrading and increases in capacity with above contract resources.
21. Conducted analytical studies and coordination with GSA to achieve improved power plant systems reliability as follows:
- a. Contracted for the preparation of the Power Plant Reliability Study.
  - b. Completed the study and requested GSA transfer operation of Power Plant to the Agency.
  - c. Awaiting GSA position and response.

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